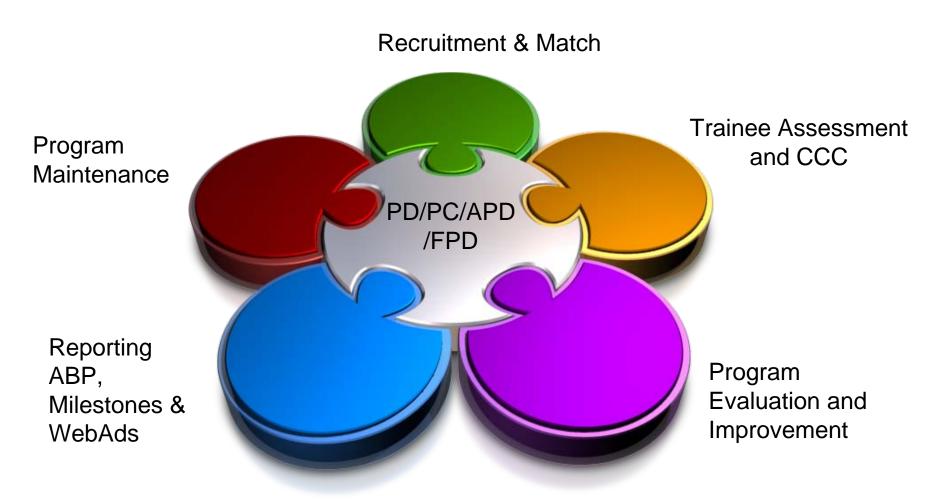


## **Program Organization 101**

#### Geoffrey M. Fleming, MD Amy Gaug Michele Holloway Nichols, MD



## The Circle of Life





## What We Said We Would Do

#### PROGRAM ORGANIZATION 101: Basics of day-to-day program

This session is designed for all program leaders (PDs, APDs, Coordinators, FPDs) who are new to their roles and those wanting a refresher about the important activities of GME program leadership, including the annual cycle for both core programs and fellowships.

Topics include: Recruitment

Match

(ACGME, AAMC, ABP)

Orientation Reporting to the Governing Bodies

Program Assessment Trainee Assessment Program Evaluation



#### Introduce yourself to your table and join our room at Today's Meet <u>https://todaysmeet.com/FallAPPD2016</u> Type your name, join the room and you'll have opportunities to communicate questions or best practices to share during this presentation.



### Your Team

#### Who are they?

Program Director, Associate Program Director(s)

Program Coordinator(s) or Administrator(s)

•GME Leaders (DIO, GMEC)

Faculty

•Residents, Chief Resident(s), Fellows

#### Why is this important?

Different point of views

- Helps prevent errors
- Creativity and collaboration





#### **Recruitment & Match**





### Recruitment

Some discussion points as you begin thinking about your recruitment process.

What kind of candidate are you looking for? What are your strengths as a program? How do you want to be viewed?

This starts long before your interview days. Think about your website and how you advertise your program. <u>Here's an example of our website.</u> Social media?



## **Recruitment Planning**

#### Logistics - the who, what, when and where. Budget?

Sample Interview Day Schedule

Additional Sample Interview Day Schedule



## **Recruitment Planning**

#### Interviews & Assessment

Example of our sign up

Example of our Intern Selection Committee Google Site

\*\*\*Be sure that necessary program leadership are available on the interview days. \*\*\*



## Managing Applications

#### **ERAS** - Who's reviewing? What are you looking for in an applicant? How are you tracking the process? How are you inviting the applicants?



## **Recruitment Planning**

#### Communication with the applicants. How are you doing this? E-mail? Other?

#### Example of our Google Site



## Interview Day tips

#### The Do's

Do be organized!

Do have backup plans and alternates.

Do keep your team positive.



## Interview Day tips

#### The Do Nots

Don't speak negatively about other programs.

Also new from the NRMP "For all Matches opening after June 30, 2016, programs are prohibited from requesting applicants to reveal the names, specialties, geographic locations, or other identifying information about programs to which they have or may apply."



## Post Interview Day

#### The Applicant

Do you have any follow up with the applicant? E-mail? Phone calls?

Follow up survey?

#### **The Program Team**

How should they evaluate? Paper? Online form

\*\*\*The longer you wait, the less people remember.\*\*\*



## **Recruitment & Interview Day**

#### **Trainees Perspective**

Organized information Dinner at someone's home was appreciated Being matched with faculty/trainees with common interests Feeling that their application was read Making sure they hear about the area



## Recruitment & Interview Day

Fellowship Directors Perspective



## Ranking

#### Where do you start?

Applicant date export from ERAS? Faculty interview rankings?

It is easier for people to make suggestions about an existing list than to create one from scratch.

Who gives input on final list and how? Electronic file review? In person meeting?

> \*\*\*Team participation is crucial and keep in mind what you're looking for in a trainee. \*\*\*



## Ranking

#### Fellowship Directors Perspective



## Important Match Dates

**Update FREIDA information** (e-mail prompt in winter & spring) AAMC service, basic info about your program

**Register for ERAS** (email prompt in the spring/summer)

#### Check ERAS mailbox daily during the season

Sept 15 Residency Sept 28 Fall Specialties Feb 3 Spring Specialties (Cardiology, Heme-Onc)



## **Important Match Dates**

#### Enter Quota for NRMP (deadline 2 weeks before Rank List due)

Jan 31 Residency

Nov 16 Fall Specialties

April 27 Spring Specialties (Cardiology, Heme-Onc)

#### Enter AND CERTIFY rank list

Feb 22 Residency Nov 30 Fall Specialties May 11 Spring Specialties (Cardiology, Heme-Onc)

Match Day March 17 Residency Dec 14 Fall Specialties May 25 Spring Specialties (Cardiology, Heme-Onc)



## Time to Discuss Match & Recruitment

At tables - small group discussion. Join our room at Today's Meet <u>https://todaysmeet.com/FallAPPD2016</u> Type your name, join the room and write your question or best practice here. 5 minutes to discuss.



# Program Maintenance PD/PC/ APD/FPD



## APPD



#### Program Maintenance Year in Pediatrics: Ongoing process

- Juggling act:
- Timelines:
- Teamwork:

Many balls at one time Essential Divide and conquer

Communication: KEY



#### A P P D

## **Program Maintenance**

- Onboarding/Orientation •
- Annual events/ meetings
- Program Schedules (meetings, retreats)
- Committee selection
- In-Training Exams (ITE)
- Budgets
- Graduation



- Resident Curriculum (schedules, responsibilities)
- Mentors/ Mentees
- Reviews
- Individualized Learning Plans (ILP)
- Documentation
  - •Duty Hours,
  - Procedures
- Courses: PALS/NRP
- Faculty Evals/ Dev



## Onboarding!

Also known as: organizational socialization Mechanism through which new employees:

- acquire the necessary:
  - Knowledge
  - Skills
  - Behaviors



- to become effective organizational members
- to become insiders.



## Bird's eye view...





## Pediatric Residency Leadership Orientation

American Board of Pediatrics-Resident Board Certification DCGME Institution's Dean's Council Graduate Medical Education-Policies Pediatric Residency Program/ Hospital

Policies/ Procedures

AAMC ERAS

(Residency

Review

Committee)

For

**Pediatrics-**

Program

Accreditation

AAMC/ AMA GME track YOUR PEDIATRIC RESIDENCY PROGRAM AAP American Academy of Pediatrics-Pedialink PREP Qs

#### A P P D

## **Program Maintenance**

- Onboarding/Orientation
- Program annual events
- Program Schedules \* (meetings, retreats)
- Committee selection
- In-Training Exams (ITE)
- Budgets
- Graduation

- Resident Curriculum
  (schedules, responsibilities)
- Mentors/ Mentees
- Reviews
- Individualized Learning Plans (ILP)
- DocumentationDuty Hours, Procedures
- Courses: PALS/NRP
- Faculty Evals/ Dev





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41	10	11	12	13	14	15	16	46	14	15	16	17	18	1.9	20	50	12	13	14	15	16	17	18
42	17	18	19	20	21	22	23	47	21	22	23	24	25	26	27	51	19	20	21	22	23	24	25
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17	24	25	26	27	28	29	30	22	29	30	31					26	26	27	28	29	30		

CalendarVIP.co.uk



## Annual Events/ Meetings

Recruiting – (ERAS/NRMP) Holiday Schedules

Residency- Sept - Mar Retreats

Fellowships- Fall, Spring Graduation

Match/ Orientation (Int/Fel) Social Events

Milestones (2x/ year)\*

ACGME Annual Survey\* ACGME/ AAMC/ DCGME GME Tracker Database ACGME WebADS\* APE/ PIP (DCGME) Examinations – Res: Step III, ABP\* All: ITE\*/ SITE\* Licenses Semi-annual meetings

#### A P P D

## **Program Maintenance**

- Onboarding/Orientation
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- Individualized Learning Plans (ILP)
- DocumentationDuty Hours, Procedures
- Courses: PALS/NRP
- Faculty Evals/ Dev

## **Common to All Programs**

#### **Committee Selection**

- RRC: Program Evaluation (PEC)
- RRC: Clinical Competency (CCC) Plan/ Schedule:
- AAP Representative (Res)
- Institution specific
  - Recruiting Committee
  - Housestaff Council
  - Global Health Academy
  - Research Group
  - Social Committee
  - Other



- •CCC
- Recruiting Season
- •Resident
  - Committees
- •Faculty Meetings/ Development
- Class Retreats
- Social events



#### **Recurring Dates 2016-2017**

Dates	ccc	PEC	Fac Meet	Career Dev	Research	Global Health	Gen'l Inpt	House staff Council	EBM Talks	RNICU	Special Events/ Social
	Wed. 1:00pm Stagno Center	Wed. 12:00pm Surgical Library	Surgical Library	Wednesday 12:00pm Noon Conf. Room/ Neuro Library/ Small Conf. if 3	2 <sup>nd</sup> Wed. 12:00pm Small Conf. Room	Thursday COA Harbor 3 <sup>rd</sup> Floor Neuro Library	1 <sup>st</sup> Wed. 8:00am Hospitalist Office	2 <sup>rd</sup> Thurs. 3:00pm Stagno Center	Monday. 12:00pm Bradley	Thursday RNICU Work Room	In Training Exam July 13-20, 2016 APPD/Memphis
July			Thursday July 21 7:00am		July 13		July 6	July 14	July 18 Kulkarni Udine	July 21	September 2016 Intern Retreat Thursday/Friday Sept. 8-9, 2016
Aug		August 24		August 17 3 Rooms	August 10	August 18	August 3	August 11	July 25 Roth Tyner	August 18	UAB Student Recruiting Lunch Wednesday . Sept. 21, 2016
Sept	September 14			September 21 2 Rooms	September 14		September 7	September 8	August 15 Speight Willis	September 15	Halloween Recruiting Kick-off Party Monday Oct 31, 2016
Oct		October 19	Tuesday October 18 12:00pm	October 19 2 Rooms	October 12	October 20	October 5	October 13	September 19 Kabani Saadoon	October 20	Holiday Party Gabrella House Tuesday
Nov					November 9		November 2	November 10	October 17 Elam Sawyer	November 17	Dec 6, 2016 Spring APPD April 5-8
Dec	December 14				December 7 (1st Wed)	December 15	December 7	December 8	November 14 Grizzle Pyburn	December 15	PALS April 2017
Jan			Wednesday January 25 12:00pm		January 11		January 4	January 12	December 12 Dugan Schlappi	January 19	PGY II Retreat April 2017
Feb		February 8		February 15 1 Room	February 8	February 16	February 1	February 9	January 23 Martin Schaefer	February 16	PGY III Retreat May 2017
March	March 22			March 22 2 Rooms	March 8		March 1	March 9	February 13 Flaniken Lewis	March 16	NRP May 2017
April			Thursday April 27 4:30pm	April 19 2 Rooms	April 12	April 20	April 5	April 13	March 20 Cotti McCall	April 20	Graduation Banquet Friday, June 2, 2017
May	May 10	May 3			Мау 10		May 3	Мау 11	April 17 LaBrecque Poore	May 18	Intern Orientation Wednesday June 14, 2017
June					June 14		June 7	June 8	May 15 Raulston Reynolds	June 15	



## Year in the Program

X-Res <mark>X-SS</mark>	Jul	Aug	Spt	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Ju
ERAS	Х		Х									
Recruit		Х	Х	X X	X X	X Match	Х		Match			
Mile- stones							X X					X X
ACGME survey							X X	X X	X X	Х	Х	
GME track	Х			Х								
CCC				X X						X X		
PEC		Х			X X			Х			X X	
Other	ITE	Web- ADS	APE <mark>due</mark>					SITE			APE APE	

#### A P P D

## Common to All Programs

Social Activities (retreats, ballgames, etc)

- Not required but appreciated
- Promotes bonding
- Plan ahead, advertise, arrange coverage



#### A P P D

- Onboarding/Orientation
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  - •Duty Hours, Procedures Courses: PALS/NRP
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#### Common to All Programs Annual In-Training Exam (ITE) RRC: Administer the ABP ITE annually

#### Pediatric Residency (ITE) -

- July 13-20, 2016
- July 12-19, 2017

#### Subspecialty (SITE)-

- Feb 13-18, 2017

#### **Preparation:**

-Registration: ITE Feb-Apr

SITE Nov - Jan

- -ITE secure room for ITE
- -Block schedule vacations

#### Further ITE prep- June

- Contact IT- ITE link
- Check res coverage
- Schedule Proctors
- **SITE** Prometric Center

**Results:** 



-ITE - October -SITE - May

#### A P P D

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# Budgets

Department of Pediatrics, Hospital, Institution

#### Program

- # Residents
- House Staff PCs/ Admin
- Recruiting Season
- Intern Orientation
- Graduation
- Retreats
- Socials
- Office/ Lounge Supplies
- In-training examinations

- •Parking
- Lunches
- •On-call meals
- Book funds
- •Licenses, DEA
- •Courses (PALS, NRP, etc)

**Resident Perks** 

- Memberships
- •Research meetings
- Incentives
- Moving allowance



#### A P P D

- Onboarding/Orientation
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- Courses: PALS/NRP
- Faculty Evals/ Dev



## Graduation

- Event plan, invite, honor
- Exit Evaluations



- Certificates ending dates
- ABP verifications
- RRC: Summative Evaluation (perf, comp)
- Awards/ parting gifts
- Turn in: pagers, white coats, etc.
- Future contact (email, phone, address)

#### A P P D

- Onboarding/Orientation
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- Program Schedules (meetings, retreats)
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- In-Training Exams (ITE)
- Graduation
- Budgets

- Resident Curriculum (schedules, education)
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- Reviews
- Individualized Learning Plans (ILP)
- Documentation:
  - •Duty Hours, Procedures
- Courses: PALS/NRP
- Faculty Evas/ Dev



# Curriculum/ Schedules

#### **Resident curriculum –**



Set schedule requests deadlines

Block Schedules (12 mo/ 13- 4 wk blocks)

Check RRC, own program requirements

- Update goals/ obj, distribute to fac/ res
- Plan Individualized Curriculum (6 months)
- ABP: 48 weeks/ academic year

Medical/ Personal leave

# Curriculum/ Schedules

RRC: Must have regularly scheduled didactic sessions/ planned educational experiences



#### **Educational conferences** –

- Intake, Noon, Grand Rounds, Simulation, etc.
- Set curriculum, invite speakers (chiefs or ?)
- Space
- Food
- Supplies (White board, markers, ARS, etc)
- AV equipment, Tech support



#### Mentees/ Mentors

RRC: The program must assist residents in faculty mentorship to create goals

- Select Faculty Mentors
- Set timing of Mentor assignment
- Match Mentors and Mentees
- Set expectations meet, report
  - Personal advisor/ advocate
  - Research
- Give feedback





### Common to All Programs Reviews

- Annual ACGME Survey 60% faculty, 70% resident
- Annual Program review (APE) PEC
  Program Improvements/ Goals
- ACGME WebADS next accreditation system
- Resident semi-annual evaluation/ feedback



# Common to All Programs

RRC: Residents create and document an Individualized Learning Plan

- Define individual goals
- Self-assessment
  Personal attributes
  Clinical competency
- Summarize learning needs
- Define learning objectives
- Establish strategies to accomplish



- Track, monitor, review, update annually with:
- Mentor or
- Director
- Document AAP Pedialink, ILP program

- Onboarding/Orientation Resident Curriculum
- Annual events/ meetings (schedules, education)
- **Program Schedules** (meetings, retreats)
- Committee selection
- In-Training Exams (ITE)
- Graduation
- **Budgets**

- Mentors/ Mentees
- Reviews
- Individualized Learning Plans (ILP)
- Documentation •Duty Hours Procedures
- Courses: PALS/NRP
- Faculty Evals/ Dev



# Documentation Individual Resident/ Fellow

- Evaluations/ Milestones
- Curriculum
- Duty hours
- Procedure logs



- Educational conference attendance
- Other: (req education, license, etc)



# **Duty Hours**

RRC: Must monitor resident duty hours

- Rules residents, faculty must know
  - (1 in 7days off, 16 or 24+4 hrs straight, 8 hr break, 6 straight nights, 80 hours ave/ wk)
- Documentation
  - Institution requirements
  - Identify problem areas, residents w/ problems
- Troubleshoot- improve upon problems
- Survey ACGME survey, institution, evals

# **Procedure Logs: Pediatrics**

# Competent in performance of:

- Bag-mask ventilation
- Bladder catheterization
- Immunizations
- Abscess Incision/ drainage
- Lumbar puncture
- Neonatal intubation
- Peripheral IV, IO placement
- Dislocation-reduction (simple)
- Laceration repair (simple)
- Foreign body removal
- Splinting of fracture
- Umbilical catheter placement
- Venipuncture

#### Knowledgeable of:

"must be competent in understanding of" with procedural knowledge of:

- Arterial puncture
- Chest tube placement
- Circumcision
- Non-neonatal intubation
- Thoracentesis



#### A P P D

- Onboarding/Orientation
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#### COURSES

RRC: Maintain certification in PALS, IO simulation, NRP

Required:		Other:
RRC:	PALS	Simulation courses
RRC:	NRP	Procedure courses
		Educational courses
Original cert - pre-PGY I		QI courses
Re-cert-	PGY II/III	Research courses



#### A P P D

- Onboarding/Orientation
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- Documentation
  •Duty Hours, Procedures
- Courses: PALS/NRP
- Faculty Evals/ Dev



# Common to All Programs RRC: Faculty

#### **Faculty Evaluations**

- **RRC:** Evaluate faculty performance annually
- **RRC:** Annual written confidential evaluations
- Meet with faculty/ rotation leaders

#### Faculty Development

- Identify Fac Dev program
- Perform Needs Assessment
- Program sponsored topics
- RRC: Encourage Faculty leadership/ core faculty members' participation (minimum annually)



# Common to All Programs

#### Often Overlooked Items:

- Flu shots/ TB tests/ FIT testing (OSHA)
- Pediatric Boards sign-up (Feb March, late fee until May)
- Step III, Medical License, DEA, NPI #'s, Medicaid #, etc.
- Credentialing for other hospitals besides home-base
- Program Letters of Agreement (PLA) with participating sites (renew 5 yrs)
- Program Letters of Agreement Resident Away Rotations
- Program policy updates (annually minimum)
- Website updates (annually)

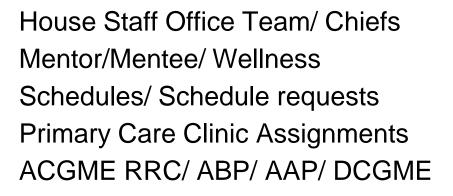


# Orientation: New Interns!

Orientation schedule – plan EARLY! Welcome on Match Day Send new interns info/ emails of colleagues Welcome Events ID badge, parking pass Health requirements

**Program orientation GME** orientation Hospital orientation **BLS/ NRP/ PALS/ other Procedure Boot Camp** Simulation Cases Computer training- EMR Shadow Day

# Orientation: The Program



#### POLICIES

GME requirements Jeopardy Call Policy Holiday Vacation Policy Administrative/ Professionalism Bereavement Policy

**Discipline and Dismissal Policy** Duty Hours Policy **Excessive Fatigue** Family Leave Policy Moonlighting Policy **Procedure Competency Promotion/ Graduation Criteria Resident Supervision Policy** Stress and Grief Policy **Transitions of Care Policy Travel Policy** 





# **Trainee Assessment** and CCC PD/PC/ APD/FPD



#### **Trainee Assessment**

#### Establish expectations

- For the year
- For the rotation
- Determine purpose and frequency of evaluations
- Determine the method of evaluation
  - Will vary based on subject/rotation
  - Will vary based on level of resident/fellow



#### **Trainee Assessment**

#### Types

- PD/Faculty
- Advisor
- Chief(s)
- Peer-to-Peer
  - INPT, ER, NICU, PICU
- 360 degree
  - Members of the interdisciplinary team (peer, student learner, nurse, RT, faculty, parent, etc.)



# **Tracking Evaluations**

#### • An automated method helps here

- Ex. New Innovations
- Reminders can be set
- Template for evals
- Mapping the milestones, the journey to competency



# **Tracking Evaluations**

- How do you summarize it all?
- By program
  - Gen peds program vs. primary care program
- By advisor, by PD
  - Monthly at a minimum



#### Method of Evaluation

#### **CCC** structure/method

- Each resident/fellow level done q6 mos
- All evals pulled together, reviewed, and plotted
- All projects, committee work reviewed as well by CCC

#### Innovative methods

- M&M presentations
- Research days
- Advocacy
- Professionalism
- Primary care program



### Time to Discuss - CCC

At tables - small group discussion. Join our room at Today's Meet <u>https://todaysmeet.com/FallAPPD2016</u> Type your name, join the room and write your question or best practice here. 5 minutes to discuss.





#### Program Evaluation and Improvement

#### **Program Evaluation and Improvement**

- RRC: Program Evaluation Committee (PEC)
- RRC: Program Director appoints the PEC members
- RRC: Specific PEC composition set by ACGME:
  - Two Program Faculty Members (minimum)
  - One resident (minimum)
- RRC: Written description of responsibilities must be set
- No requirements on how PEC carries out responsibilities
- PEC or PD may carry out improvement plans
- PEC work can go beyond meeting minimum standards
- NAS self-study must be incorporated into PEC



# **RRC Pediatrics: PEC**



The PEC must actively participate in...

- •Planning, developing, implementing, evaluating educational activities of program;
- Reviewing, making recommendations for revision of competency-based curriculum goals and objectives;
- Addressing areas of non-compliance with ACGME standards;
- Reviewing program annually using evaluations of faculty, residents, and others.



# Annual Program Evaluation

- The program, through the PEC, must document formal, systematic evaluation of the curriculum at least annually.
- PEC responsible for rendering a written Annual Program Evaluation (APE).
- APE elements: res perf, fac dev, grad perf, program quality, progress on action plan, perf improvement plan.

# Program Improvement Data

- RRC: Program must monitor and track:
  - Resident performance;
  - Faculty development;



- Graduate performance, including performance of program graduates on the certification examination;
- Program quality:
  - Confidential faculty /res evaluation of program annually
  - Results of faculty/ res assessment for improvement
  - Progress of previous year's action plan



## PEC

- Prepare a written performance improvement plan (PIP) – a plan of action - to document initiatives to improve performance in one or more of the areas listed.
- Delineate how improvement will be measured and monitored data, facts, focus.
- Review and approve plan through PEC and document in meeting minutes.
- Track improvements...





## APE Action Plan/ Follow up

	Areas identified for Improve- ment 2015-2016	Point Person/ Group	Data – current	Interven- tion	Data- outcome	Follow up
	ABP pass rate	Chiefs/ PD	60% pass rate over last 3 years	Board Review Course; QOD	Evaluate pass rate after review course, QOD	Improved to 75%; continued monitoring
	QI projects	QI Director, PD	Partici- pation 25%/ Know- ledge low	academy;	<ul><li># of residents participating;</li><li>QI knowledge evaluation</li></ul>	60%



### Time to Discuss - PEC

At tables - small group discussion. Join our room at Today's Meet https://todaysmeet.com/FallAPPD2016 Type your name, join the room and write your question or best practice here. 5 minutes to discuss.





#### Milestones, ABP, WebAds



#### Milestones

- Reported via WebAds in January and June
- Manually enter the data



#### Surveys

- The faculty and trainee surveys come out in mid-January
- Survey goes straight to trainees
- PD must notify Faculty of the survey and the log in process
  - There will be an email.



Annual Program Update in ADS

- •This is CRUCIAL as it now forms the core of the NAS review process.
- •Due August 31st this year

The major focus is in the Responses to Citations as this is where you document ongoing program improvement efforts.



#### **Annual Program Update in ADS**

- •Update Faculty roster
  - The "trigger" for sending a faculty the survey is not published, but is dependent upon the hours of contact in your program.
- •Need Faculty Scholarly Activity
  - Need Fellow scholarly activity as well



### **ADS Update**

#### **Faculty Scholarly Activity**

Please review the Faculty Roster located within the 'Faculty' Tab to ensure that your faculty roster is up-to-date before proceeding. Once verified, enter scholarly activity that occurred during the previous academic year only.

To add scholarly activity (add one year of activity only), click the "Add" link. If there was no scholarly activity for the previous academic year, click "No Scholarly Activity".

If this is a specialty program, only complete for core faculty.

If this is a subspecialty program, complete for all faculty.

**Download Scholarly Activity Template** 

Download Scholarly Activity FAQs

- Similar data is required for Fellow Scholarly Activity. There is a similar template for download to help with data gathering
- Gather data in Late Spring or Summer to catch graduates and to have time to get data from Faculty



## AAMC Reporting (GME Track)

#### **National GME Census**

#### **Program Update & Survey**

FREIDA update.

Basic data about your program

#### **Trainee Update & Survey**

Updates trainee information and their progression in the program.



# **ABP Reporting**

#### These are received in the mail, but e-mail prompts when sent.

#### Yearly Tracking Roster (July)

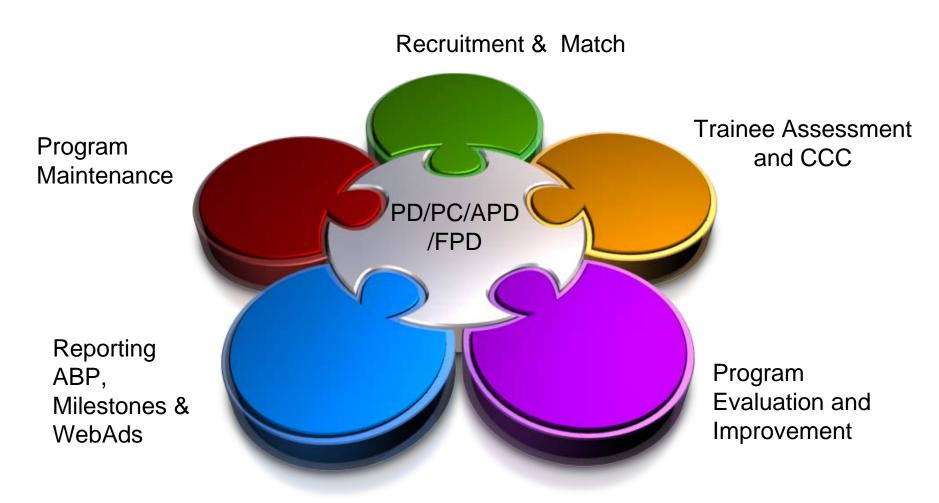
Basic demographic for new trainees Progress of Remaining trainees

#### Clinical and Professional Evaluation Final Evaluation (Arrives mid May, due mid June)

You are certifying them as Board Eligible Final assessment of Trainee Total Clinical training time Scholarly Time for Fellowships Scholarly Work Product for Fellowships



### The Circle of Life





### What We Said We Would Do.

#### **PROGRAM ORGANIZATION 101: Basics of day-to-day program**

This session is designed for all program leaders (PDs, APDs, Coordinators, FPDs) who are new to their roles and those wanting a refresher about the important activities of GME program leadership, including the annual cycle for both core programs and fellowships.

Topics include:

Recruitment

Match

(ACGME, AAMC, ABP)

Orientation Reporting to the Governing Bodies

Program Assessment Trainee Assessment Program Evaluation



### Thank You!